

AGILE. THE PAST 20 YEARS

MIKE COTTMAYER

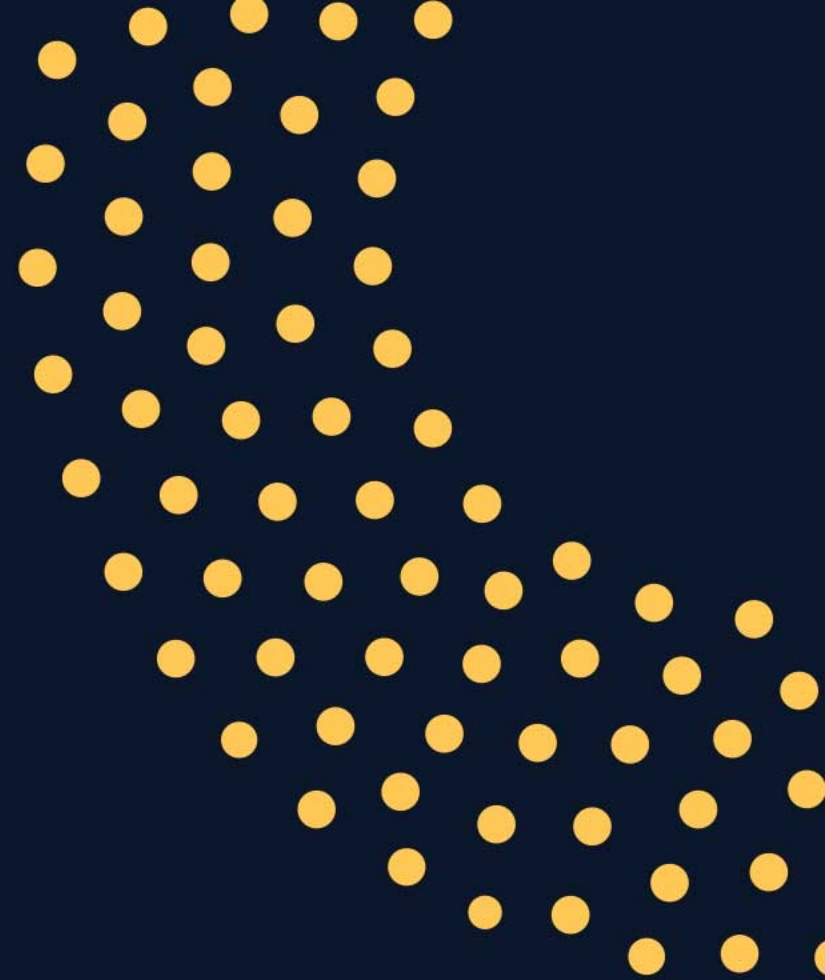


*Now is the time to close the gap and
elevate the conversation around Agile.*





WHY ELEVATE AGILE?

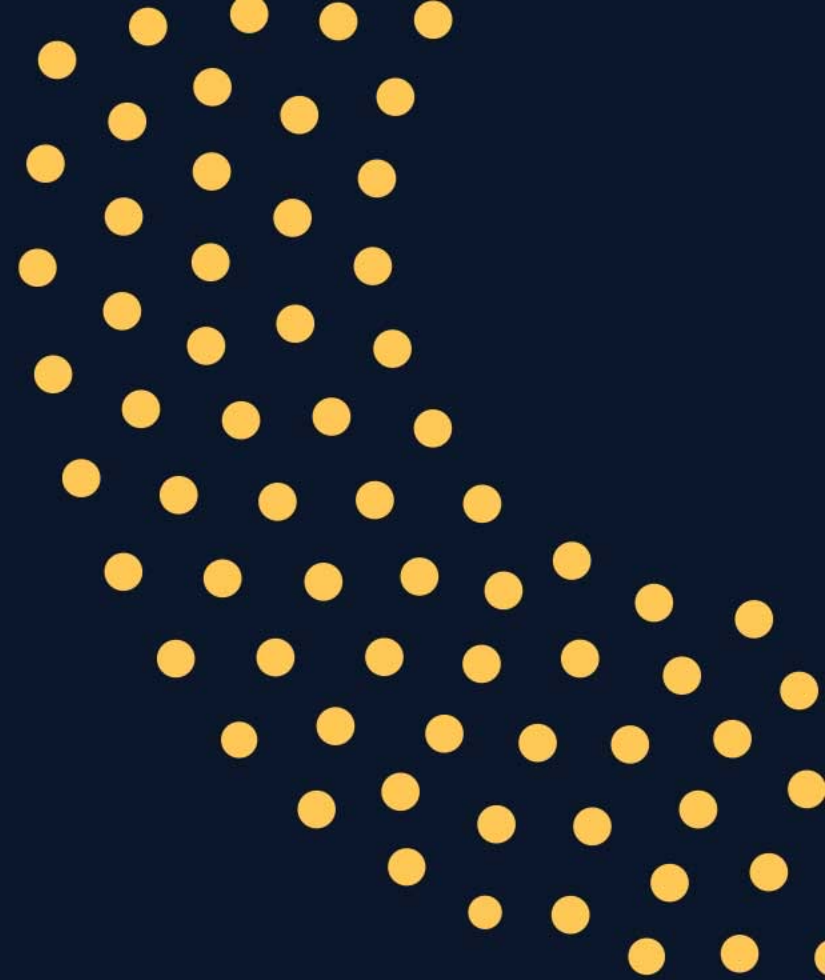




The Only Valid Strategy is to Become a Firm
That Can Execute Rapidly Shifting Strategies



THE EXECUTIVE VALUE PROP





**MEASURABLE
VALUE**



**MEASURABLE
VALUE**



**MEASURABLE
PROGRESS**



**MEASURABLE
VALUE**



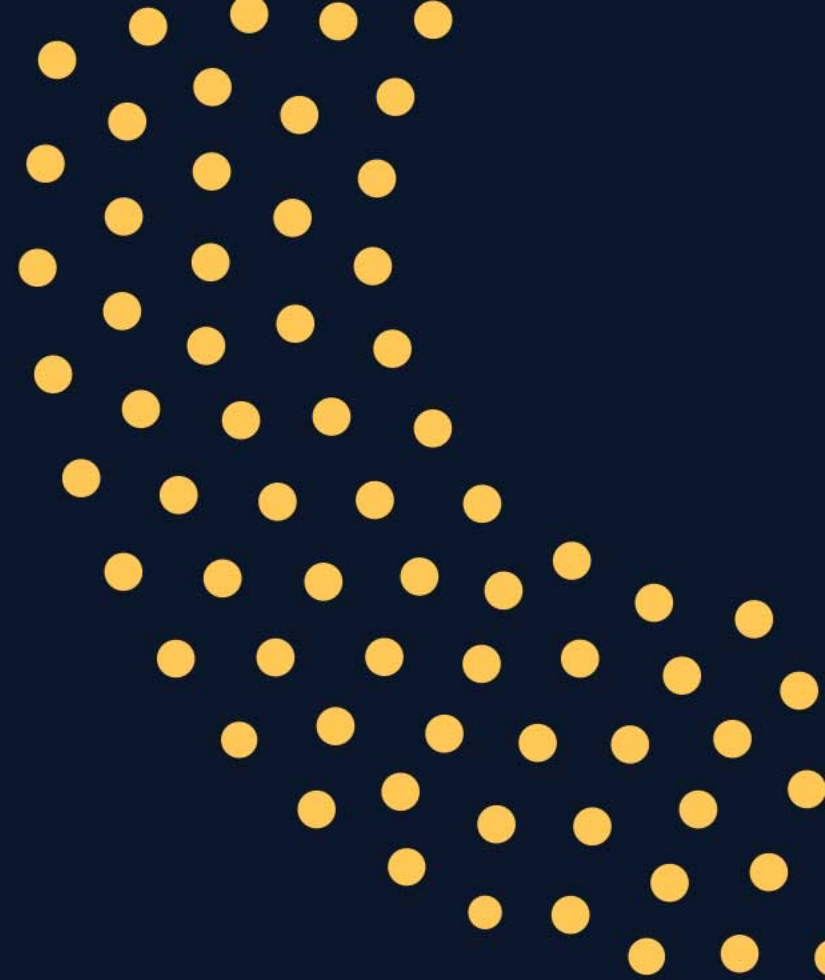
**MEASURABLE
PROGRESS**



**MEASURABLE
RESULTS**



WHY BUSINESS AGILITY FAILS



**SUSTAINABLE
BUSINESS
AGILITY**

SUSTAINABLE BUSINESS AGILITY

Developing an agile
business model is only part
of the problem

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Getting there safely in a
reliable and predictable
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Having the ability to adapt
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System of Delivery



SUSTAINABLE BUSINESS AGILITY

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System of Delivery



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System of Delivery



System of Transformation



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System of Delivery

System of Transformation



SUSTAINABLE BUSINESS AGILITY

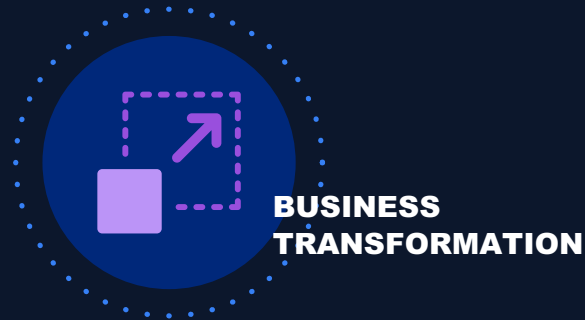
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System of Delivery

System of Transformation



SUSTAINABLE BUSINESS AGILITY

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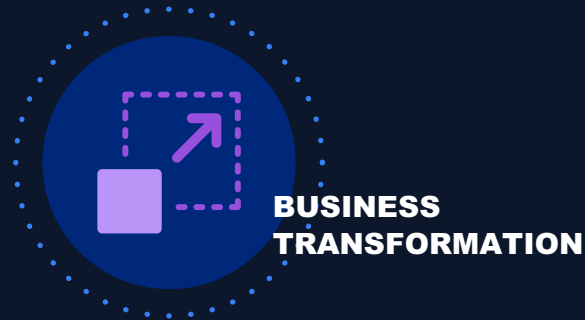
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System of Delivery

System of Transformation

System of Continuous Improvement



SUSTAINABLE BUSINESS AGILITY

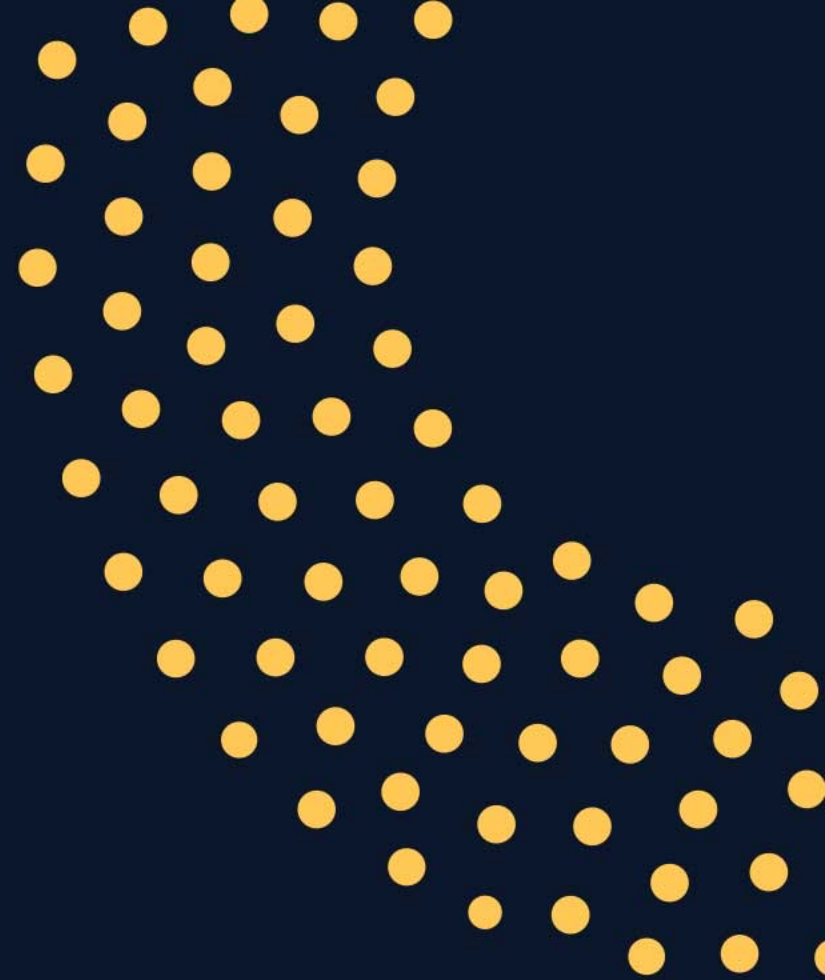
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THE MODEL IN PRACTICE



SYSTEM OF TRANSFORMATION



SYSTEM OF TRANSFORMATION



SYSTEM OF DELIVERY

SYSTEM OF TRANSFORMATION



SYSTEM OF DELIVERY



**SYSTEM OF CONTINUOUS
IMPROVEMENT**

SYSTEM OF TRANSFORMATION



SYSTEM OF DELIVERY

**SYSTEM OF CONTINUOUS
IMPROVEMENT**



AFTER THE TRANSFORMATION





SYSTEM OF DELIVERY

In the business

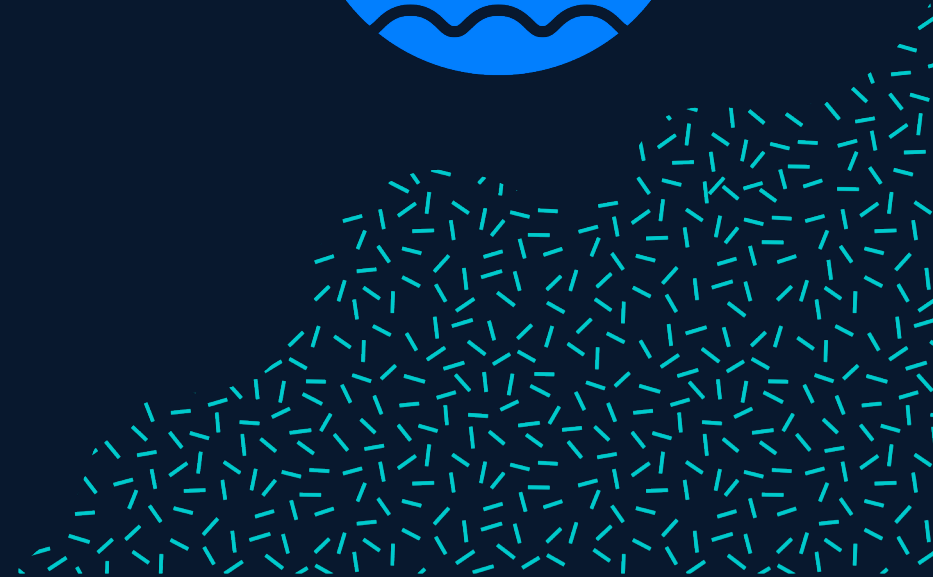
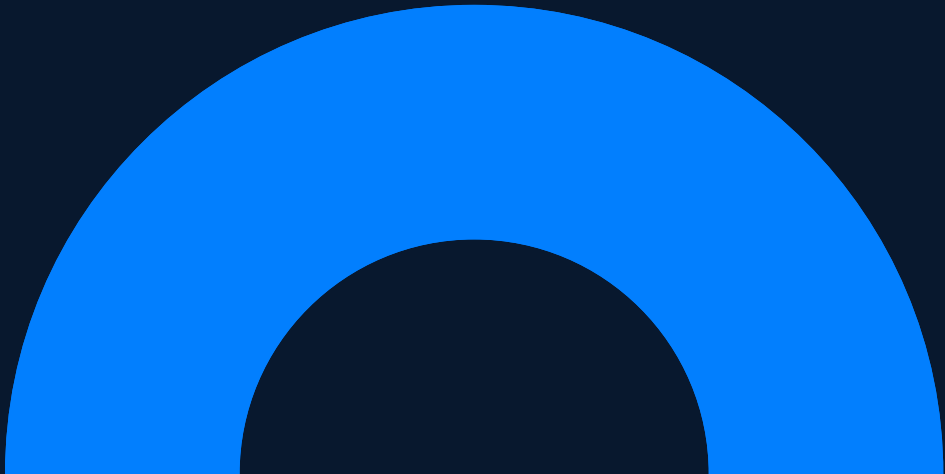
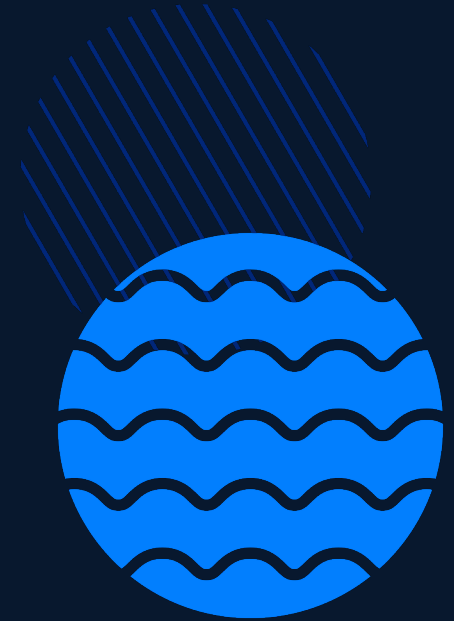


SYSTEM OF DELIVERY
In the business

**SYSTEM OF CONTINUOUS
IMPROVEMENT**
On the business



THE ELEVATE AGILE STORY

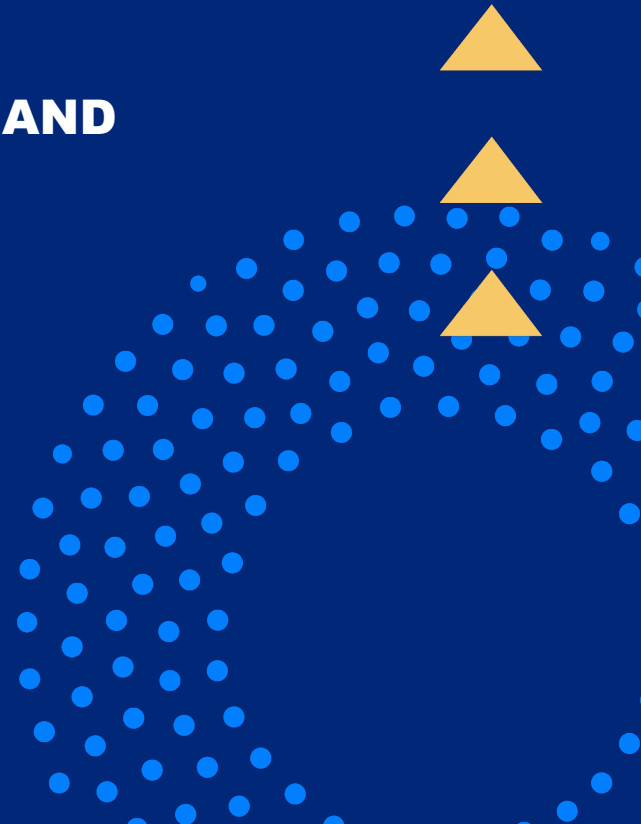




AGILE TRANSFORMATION AND DELIVERY SYSTEMS AT SCALE

Anita Lessard

- ▶ **ALIGNING TO CUSTOMERS AND MARKETS**
- ▶ **BUILDING TRUSTWORTHY SYSTEMS**
- ▶ **OUR THEORY OF TRANSFORMATION**





ESTABLISHING A RELIABLE SYSTEM, YOU CAN DELEGATE INTO

Melissa Oberg

- ▶ **INCREMENTALLY ACHIEVING BUSINESS AGILITY**
- ▶ **CREATING THE CONDITIONS FOR AGILE TO THRIVE**
- ▶ **4 QUADRANTS, BASECAMPS, EXPEDITIONS, AND JOURNEYS**





UNDERSTANDING THE WHOLE: WHY CHANGING THE SYSTEM OF DELIVERY IS INSUFFICIENT

Dennis Stevens

- ▶ **EXPLOITING THE SYSTEM OF DELIVERY**
- ▶ **STRATEGY, COMPLIANCE, TECHNOLOGY**
- ▶ **SHIFTING BUDGET AND FUNDING STRATEGIES**
- ▶ **TALENT, CULTURE, AND LEADERSHIP**



ENGAGING THE ENTERPRISE AT SCALE: HOW TO GET EVERYONE ELSE TO CHANGE

Chris Beale

- ▶ **MAKING BETTER BETS**
- ▶ **ALIGNING TO VALUE STREAMS**
- ▶ **GETTING CONTINUOUS FEEDBACK**
- ▶ **HOW TO SENSE AND DISRUPT THE MARKET**



CALLING YOUR SHOTS: CREATING SAFETY, ACCOUNTABILITY, AND ORCHESTRATING CHANGE AT SCALE

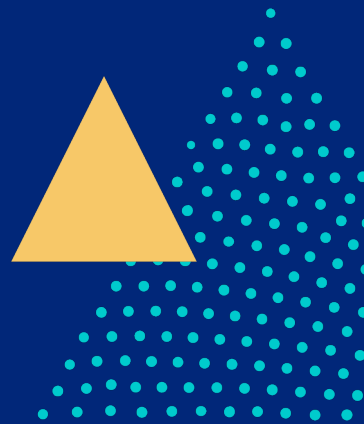
Brian Sondergaard

- ▶ **ORCHESTRATING CHANGE (ATO)**
- ▶ **PLAYBOOKS, TOOLS, METRICS, AND REPORTING**
- ▶ **THE WORLD AFTER AGILE TRANSFORMATION**

EXPERIENCE REPORTS: FORD AUTOMOTIVE & LOCKHEED MARTIN

Amy Palazzalo, John McLoughlin,
And John Markowski

- ▶ **CREATING THE CONDITIONS FOR AGILE**
- ▶ **AGILE TRANSFORMATION OFFICE**
- ▶ **SYSTEM OF CONTINUOUS IMPROVEMENT**





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