TRANSFORMING

The journey to a Product Driven Organization

Experience Report



Meet the Speaker



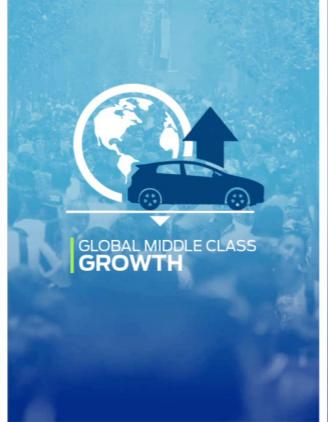
Amy Palazzolo

Delivery Manager, Global Transformation Office

Why Transform?

Cleaner air.
Safer cars.
Faster commutes.



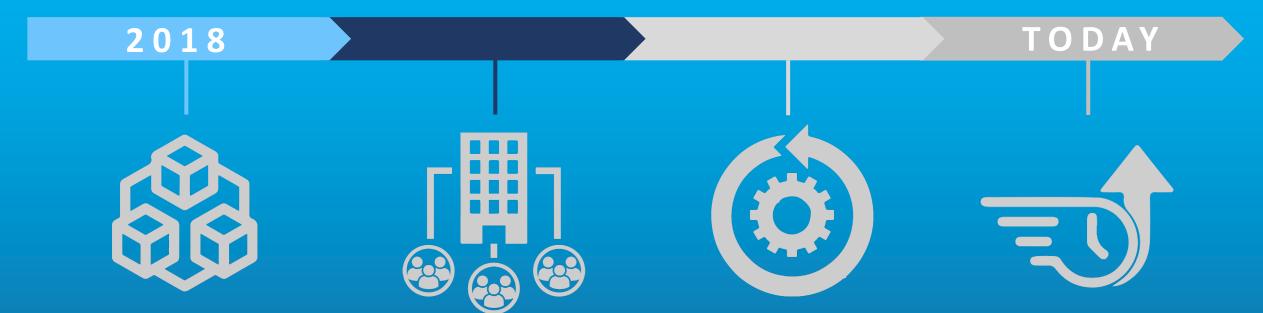






Our PDO Journey

TSP milestones to date



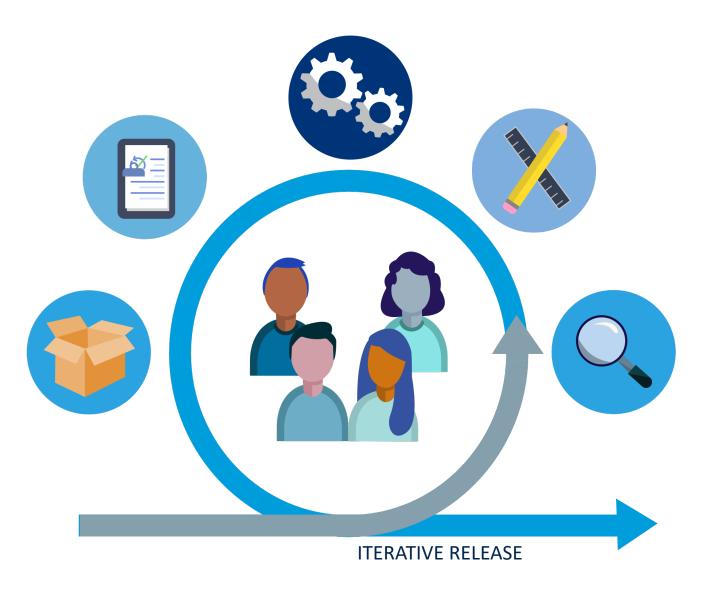
Roadmap and framework developed to help teams adopt the product model

Restructured large siloed organization into autonomous teams

Enabled teams to leverage new roles, skills and ways of working

Shifting enterprise processes into the product model

What is the Product Driven Organization (PDO)?



- Smaller Teams
- Deliver Customer Value Faster
- Higher Quality



Transformation Council

Transformation

Council

Est. 2017

Twice Monthly, Wednesdays @ 7-9 a.m. ET

Product and Service Team Structure

Who is our customer?

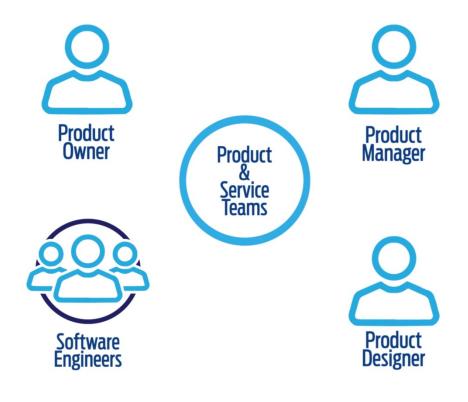
What problems are we solving for them?

What dependencies do we need to consider?

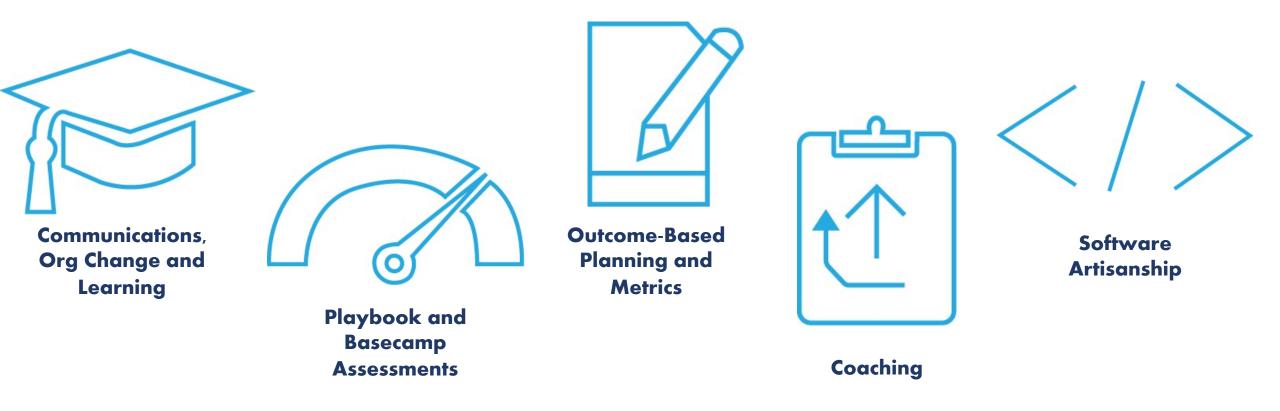
Map to Business Capabilities



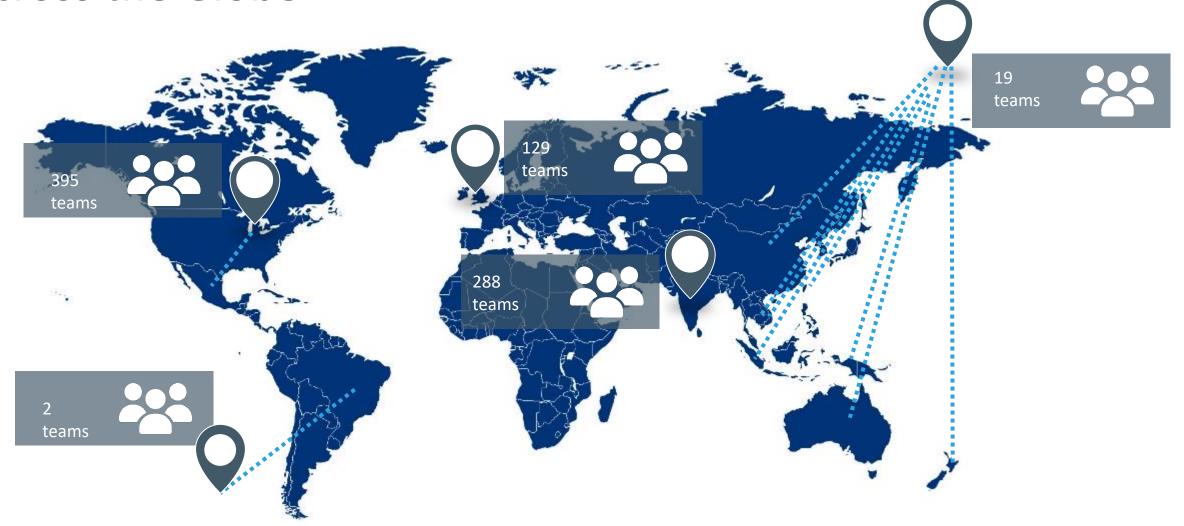
Teams Start Transformation



Transformation Office Services



Transforming Teams Across the Globe



Basecamp Outcomes



BC3 **Breaking Dependencies**



1%



Innovate Ford Labs

BC 5



BC₁ **Getting Predictable**

25%





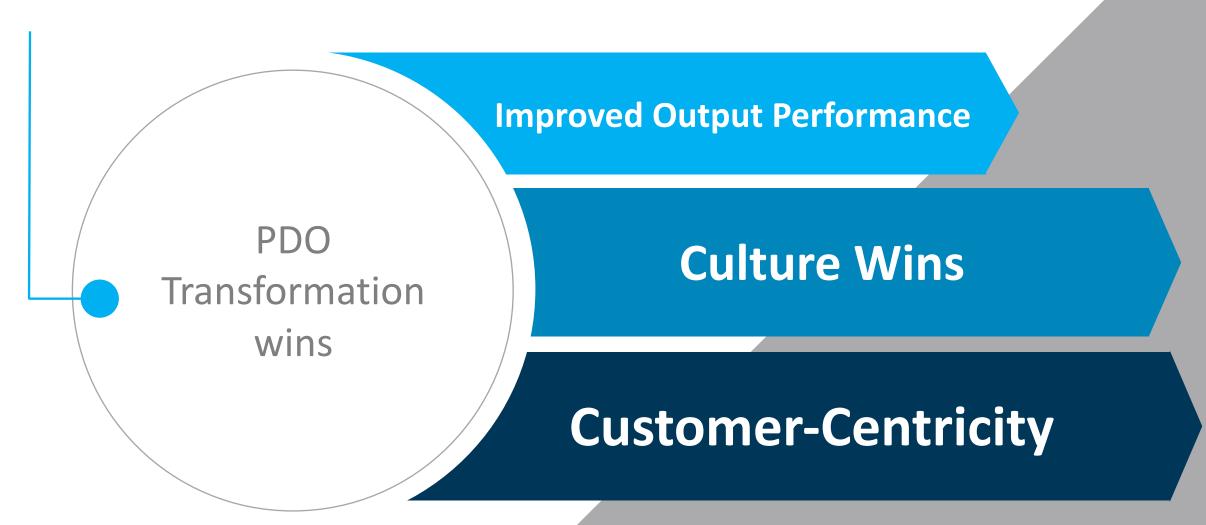
Increasing Autonomy

BC₂ **Reducing Batch Size**

70%

96% of our 700 Auto IT teams plan to complete initial Target Basecamp and 85% of our 145 infrastructure teams plan to reach Basecamp 1

Transformation Success Highlights

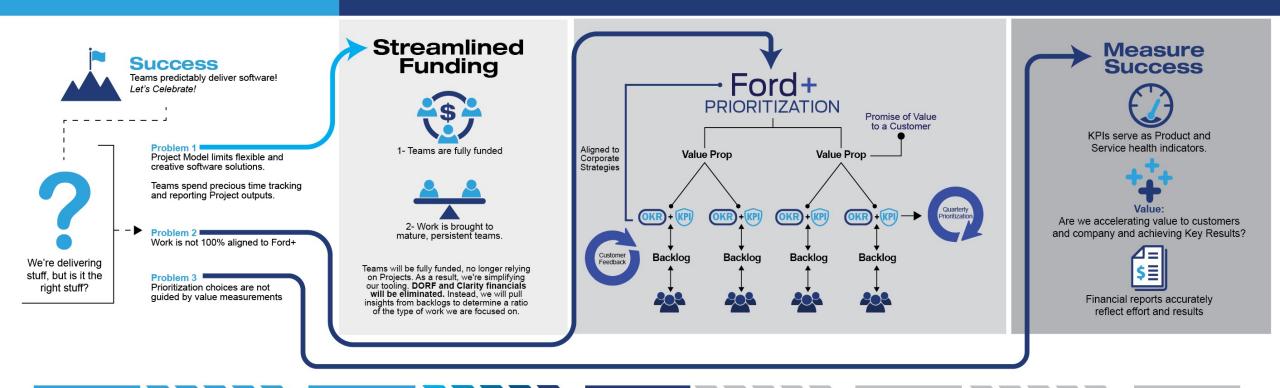




Removing enterprise Project model barriers that inhibit Teams' ability to deliver value at market speed.

PDO TRANSFORMATION

PDO NEXT How might we deliver the most value to our customers and business?



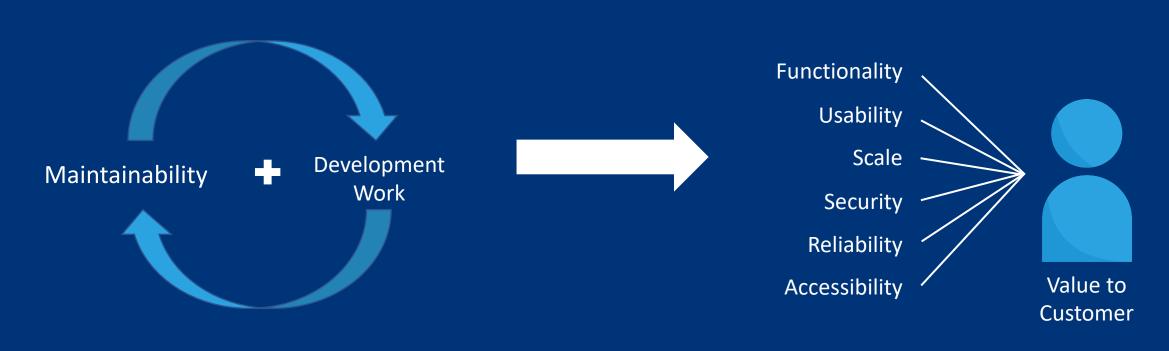
Doers of Work

Builders of Things Solvers of problems

Makers of

So, what happens next?

Software Engineering Excellence



EASY TO CHANGE

- Decouple Software at Product/Team Boundaries
- Elevate Software Engineering Competency
- Partner Wisely

ADAPTABILITY

- Establish a Learning Organization
- Attract, Retain and Reward Talent

THANK YOU!

